

# Financial summary

Ten years ended December 25, 1999



(In millions- except employees)	Employees at year-end (in thousands)	Net investment in property, plant & equipment	Total assets	Long-term debt & put warrants	Stock- holders' equity	Additions to property, plant & equipment <sup>A</sup>	Weighted average diluted shares outstanding
1999	70.2	\$ 11,715	\$ 43,849	\$ 1,085	\$ 32,535	\$ 3,403	3,470
1998	64.5	\$ 11,609	\$ 31,471	\$ 903	\$ 23,377	\$ 4,032	3,517
1997	63.7	\$ 10,666	\$ 28,880	\$ 2,489	\$ 19,295	\$ 4,501	3,590
1996	48.5	\$ 8,487	\$ 23,735	\$ 1,003	\$ 16,872	\$ 3,024	3,551
1995	41.6	\$ 7,471	\$ 17,504	\$ 1,125	\$ 12,140	\$ 3,550	3,536
1994	32.6	\$ 5,367	\$ 13,816	\$ 1,136	\$ 9,267	\$ 2,441	3,496
1993	29.5	\$ 3,996	\$ 11,344	\$ 1,114	\$ 7,500	\$ 1,933	3,528
1992	25.8	\$ 2,816	\$ 8,089	\$ 622	\$ 5,445	\$ 1,228	3,436
1991	24.6	\$ 2,163	\$ 6,292	\$ 503	\$ 4,418	\$ 948	3,344
1990	23.9	\$ 1,658	\$ 5,376	\$ 345	\$ 3,592	\$ 680	3,247

(In millions- except per share amounts)	Net revenues	Cost of sales <sup>B</sup>	Research & devel- opment <sup>C</sup>	Amortization of goodwill & other acquisition- related intangibles	Operating income	Net income	Basic earnings per share	Diluted earnings per share	Dividends declared per share
1999	\$ 29,389	\$ 11,836	\$ 3,111	\$ 411	\$ 9,767	\$ 7,314	\$ 2.20	\$ 2.11	\$ .110
1998	\$ 26,273	\$ 12,088	\$ 2,509	\$ 56	\$ 8,379	\$ 6,068	\$ 1.82	\$ 1.73	\$ .050
1997	\$ 25,070	\$ 9,945	\$ 2,347	\$ -	\$ 9,887	\$ 6,945	\$ 2.12	\$ 1.93	\$ .058
1996	\$ 20,847	\$ 9,164	\$ 1,808	\$ -	\$ 7,553	\$ 5,157	\$ 1.57	\$ 1.45	\$ .048
1995	\$ 16,202	\$ 7,811	\$ 1,296	\$ -	\$ 5,252	\$ 3,566	\$ 1.08	\$ 1.01	\$ .038
1994	\$ 11,521	\$ 5,576	\$ 1,111	\$ -	\$ 3,387	\$ 2,288	\$ .69	\$ .65	\$ .029
1993	\$ 8,782	\$ 3,252	\$ 970	\$ -	\$ 3,392	\$ 2,295	\$ .69	\$ .65	\$ .025
1992	\$ 5,844	\$ 2,557	\$ 780	\$ -	\$ 1,490	\$ 1,067	\$ .32	\$ .31	\$ .013
1991	\$ 4,779	\$ 2,316	\$ 618	\$ -	\$ 1,080	\$ 819	\$ .25	\$ .24	\$ -
1990	\$ 3,921	\$ 1,930	\$ 517	\$ -	\$ 858	\$ 650	\$ .21	\$ .20	\$ -

Share and per share amounts shown have been adjusted for stock splits through 1999.

<sup>A</sup> Additions to property, plant and equipment in 1998 include \$475 million for capital assets acquired from Digital Equipment Corporation.

<sup>B</sup> Cost of sales for 1998 reflects the reclassification of amortization of goodwill and other acquisition-related intangibles to a separate line item.

<sup>C</sup> Research and development excludes in-process research and development of \$392 million and \$165 million for 1999 and 1998, respectively.